

A leading regional health system was faced with decreasing margins as costs were outpacing revenues and growth. A changing healthcare landscape with inflationary pressures caused them to take a closer look at their total expenditures, with a focus on non-clinical.

While the spend was "inline" with healthcare trends, they challenged themselves to look outside their industry for best practices, pricing and additional savings opportunities. Enter LogicSource, one of the nation's largest retail category spend management firms.

LogicSource provided solutions ranging from system and data quality improvements, reduction of risk, and contractual cost savings across Facilities, HR, IT, Logistics, Marketing, and Purchased Services resulting in \$20MM+ in non-clinical Supply Chain savings.

To better serve the health system, the client leveraged LogicSource's proven cross-portfolio expertise from retail, financial services and manufacturing in order to significantly reduce their non-clinical spend.

| REVENUE                                  | \$3B+     |
|--|-----------|
| EMPLOYEES                                | 20,000+   |
| NON-CLINICAL SPEND                       | \$408MM   |
| ADDRESSABLE NON-CLINICAL                 | \$306MM   |
| ORIGINAL SAVINGS ESTIMATE                | \$18-21MM |
| ⑤ ON-TRACK TO EXCEED SAVINGS ESTIMATE OF |           |

# HEALTHCARE SYSTEM PROCUREMENT CHALLENGES:

# Insufficient Sourcing and Category Management Capability

Supply chain team recognized as clinical-cost focused with limited indirect spend category expertise. Lack of sufficient resource support for \$400MM+ in non-clinical spend.

# Tactical/Reactive Approach to Sourcing

Contract administrators undertaking predominately tactical support work with limited execution of strategic initiatives.

### Lack of Should-Cost Analysis

Limited medical industry benchmarking for their non-clinical spending, and lacking in overall crossindustry market intelligence to drive best-in-class pricing.

### Suboptimal Procurement Technology

Multiple disparate tools and systems causing administrative inefficiencies and time-consuming workarounds.

# LOGICSOURCE PROCUREMENT SOLUTION HIGHLIGHTS:

# + Corporate Services Record Retention Evaluation

Evaluation of long-term supplier in records retention led to discovery that client was not informed by supplier of new, lower contract costs. LSI moved client to the new contract opportunity, resulting in 40% savings.

#### + IT Evaluation and Audit

Through partnership with the the client, LSI was able to optimize the ERP System-wide agreement, resulting in a \$2.4MM savings over the life of the contract.

## + Consolidation of Media Spend

Using proprietary market intelligence, LSI was able to yield an annualized \$300K savings through strong contract negotiations and reduce client risk by moving suppliers onto client legal contract paper.

### + Implementation of OneMarket Portfolio®

Use of project management solution centralized projects, statuses, forecast-to-realized savings, and provided client insight to all active and future LSI projects, improving client strategic operations and capital planning.